

Entrepreneurship, Clinical Psychology, and Mental Health: An Exciting and Promising New Field of Research

Reference:

Wiklund, J., Hatak, I., Lerner, D., Verheul, I., Thurik, R., & Antshel, K. (2020). Entrepreneurship, Clinical Psychology and Mental Health: An Exciting and Promising New Field of Research. *Academy of Management Perspectives*, 34(2), 291–295.
doi.org/10.5465/amp.2019.0085

ABSTRACT

The article presents a response to the commentary “Entrepreneurship and Contextual Definitions of Mental Disorders: Why Psychiatry Abandoned the Latter and Entrepreneurship Scholars May Want to Follow Suit” on the AMP symposium “Entrepreneurship and Mental Health.” We discuss and largely challenge the commentary’s criticism against the emerging research relating clinical psychology and mental health disorders (especially ADHD) to entrepreneurship. The aim of this response is to help scholars more clearly understand the relevance and challenges of including a (sub)clinical perspective on the study of entrepreneurial decisions, processes and outcomes.

INTRODUCTION

This article responds to the Commentary “Entrepreneurship and Contextual Definitions of Mental Disorders: Why Psychiatry Abandoned the Latter and Entrepreneurship Scholars May Want to Follow Suit” (“the Commentary” henceforth), which was written in response to a symposium (special issue) on entrepreneurship and mental health, published in AMP in 2018 (Volume 32, Issues 2 and 3). We all contributed to that symposium and have also authored other research which the Commentary highlights. We welcome the Commentary and appreciate that more scholars are becoming interested in the connections between entrepreneurship and mental health. We believe this represents a sign of the importance and vitality of this research topic.

We are also happy to engage in dialogue concerning potential weaknesses in our own research, and appreciate suggestions for how our work can be improved. We certainly recognize the limitations to the extant literature on this topic. However, while we appreciate these aspects of the Commentary, it is also disheartening to see the Commentary authors’ many misunderstandings

1
2
3 and/or misinterpretations. Thus, the aim of this response is to reflect on and challenge some of the
4
5 criticisms against the research relating mental health to entrepreneurship raised by the
6
7 Commentary. We hope this response leads to continued dialogue and inspires others to consider
8
9 research in this important topic. We conclude our response by providing guidance to how this
10
11 might be accomplished. Let us start by discussing the Commentary's strongest criticism.
12
13
14
15
16

17 **CONTEXTUAL DEFINITION OF MENTAL DISORDERS**

18
19 The opening sentence of the Commentary reads as follows: "A number of recently
20
21 published articles have built upon a contextual definition of mental disorders". This is the
22
23 fundamental premise of the Commentary, and is also echoed in its aforementioned title. Please
24
25 allow us to clarify our research findings and interpretations.
26
27

28
29 First, we do not propose contextual definitions of mental disorders. We agree that it is
30
31 dangerous to medicalize social issues and that the distinction between pathological and normative
32
33 is often difficult to determine. Nonetheless, attention deficit/hyperactivity disorder (ADHD) is a
34
35 valid mental disorder. For example, research suggests that ADHD demonstrates both concurrent
36
37 and predictive validity related to functional impairment, long-term outcomes, and neurobiological
38
39 risk factors (Faraone, 2005) and diagnostic reliability (Regier et al., 2013). A review of the Robins
40
41 and Guze (1970) criteria, a theoretical framework that provides phases of research to determine
42
43 the validity of psychiatric diagnosis, indicates that ADHD meets all necessary criteria to be
44
45 considered a distinct clinical disorder (Faraone, 2005). Therefore, even though ADHD has many
46
47 public skeptics, ADHD is a valid diagnosis (Faraone, 2005).
48
49
50

51
52 We agree with the Commentary that slaves being diagnosed with drapetomania and
53
54 including homosexuality in early versions of the DSM is concerning. Neither drapetomania nor
55
56
57
58
59
60

1
2
3 homosexuality involves a “failure of biologically designed functioning” (Wakefield, 2007, p. 155)
4
5 and therefore should not be considered a disorder. Likewise, unlike ADHD, neither drapetomania
6
7 nor homosexuality demonstrates both concurrent and predictive validity related to functional
8
9 impairment, long-term outcomes, and neurobiological risk factors. Thus, while we share the
10
11 authors concerns about psychiatry’s pseudo-scientific missteps of the past, we do not agree that
12
13 ADHD represents a condition dependent upon “transitory contextual criteria”. In fact, while the
14
15 disorder has not always been called ADHD, the history of the clinical syndrome of inattention and
16
17 overactivity dates back nearly 250 years (Palmer & Finger, 2001).
18
19
20

21
22 We also seek to clarify our use of the term, “context”. We agree with the lexical definition
23
24 of context as “the circumstances that form the setting for an event, statement, or idea”. Our
25
26 fundamental premise is that the extent to which human characteristics represent strengths or
27
28 weaknesses is context dependent, as suggested by the large person-environment fit literature. The
29
30 symptoms of ADHD and the extent to which they are impairing vary as a function of the contextual
31
32 demands inherent in that setting. For example, a child with ADHD may be more impaired in a
33
34 reading class than in a physical education class. In this example, the type of class and the varying
35
36 demands therein represents an important aspect of the child’s context.
37
38
39

40
41 Our contextual view is also consistent with the diagnostic criteria of DSM-5 (APA, 2013),
42
43 which explicitly discusses context (using the term “domain”). For Attention Deficit/Hyperactivity
44
45 Disorder to be diagnosed validly, clinically significant symptoms must be experienced in two or
46
47 more different domains (such as work, school, home, social), enduring, and not due to alternative
48
49 explanations (APA, 2013). For example, deficits in sustained attention might not be indicative of
50
51 ADHD but rather secondary to contextual factors (e.g., the recent loss of a loved one, substance
52
53 use, demands associated with a new job) or other clinical conditions (e.g., depression, anxiety
54
55
56
57
58
59
60

1
2
3 disorders). The DSM-5 approach of considering context is also consistent with the World Health
4 Organization International Classification of Disease, 11th edition (ICD-11). The ICD-11 guides
5 clinicians to consider an individual's functioning separately from his or her symptom status. In
6 previous versions of the DSM, Axis IV covered psychosocial and environmental contextual factors
7 which impacted diagnosis, treatment and prognosis of mental disorders. Thus, when viewed from
8 the framework of the lexical definition of context, we disagree with the Commentary that,
9 "psychiatry as a medical science has debunked contextual definitions of disorders".
10
11
12
13
14
15
16
17
18
19
20

21 **THE NEGATIVE IMPLICATIONS OF MENTAL DISORDERS**

22
23
24 Another important point made in the commentary relates to not underestimating the
25 negative implications of various disorders. For example (Commentary, pp. 2 & 9): "it is desirable
26 to be cautious about underestimating the negative consequences for disordered individuals (...)
27 any research that postulates a link between entrepreneurship and disorders must avoid playing
28 down the harmful effects of a dysfunction".
29
30
31
32
33
34

35 We completely agree with these statements and believe that the research literature is too
36 nascent to form meaningful conclusions which are capable of driving public policy and treatment
37 decisions. The Commentary interprets our statements of how ADHD relates to engaging in
38 entrepreneurship as if we are suggesting that ADHD is associated with positive entrepreneurship
39 outcomes (e.g., business performance). That is not what we claim. In fact, the cited work of Lerner,
40 Verheul, and Thurik (2019, p. 389) explicitly cautions against making assumptions of how ADHD
41 may relate to performance: "It is important to underscore that entrepreneurial action and
42 performance are not synonymous. The linkage found between ADHD and
43 venturing/entrepreneurial action should not be conflated, nor interpreted as a positive link with
44
45
46
47
48
49
50
51
52
53
54
55
56
57
58
59
60

1
2
3 venture performance. The present study cannot speak to the effect of ADHD on venture
4 performance or other entrepreneurial outcomes ... Suffice to say, the connection between ADHD
5 and later stages of organizing, profitability, and growth are yet unknown—and it is unlikely to be
6 entirely rosy or dark.” Similarly, the cited paper of Lerner, Hunt and Verheul (2018) elaborates at
7 length on the potential of ADHD to undermine key venturing activities and explicitly notes the
8 need for scientific skepticism in the face of the rosy popular media and celebrity-entrepreneur
9 accounts – conclusions which related works have also noted (Lerner 2016; Lerner, Hunt & Dimov
10 2018; Wiklund, Yu, Tucker & Marino, 2017). Thus, we agree with the Commentary authors that
11 it is premature to form conclusions, especially about ADHD being advantageous for
12 entrepreneurial outcomes. However, we disagree that the extant scientific literature underestimates
13 the negative consequences associated with ADHD. In fact, the significant negative consequences
14 associated with ADHD is, in large part, responsible for our interest in identifying contexts which
15 may be less negatively impacted by inattention and hyperactivity-impulsivity.
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31
32

33 Further, we believe that it is somewhat ironic that the few empirical articles that have been
34 published about traits associated with ADHD suggesting that they may not be all negative, are
35 being construed as unbalanced. The overwhelmingly more common empirical paper focuses solely
36 on the negative implications associated with ADHD. Thus, the argument could instead be made
37 that it is the extant literature that appears to exclusively focus on negative implications that is
38 unbalanced (as it does not contemplate any potential upside, drawing on a strength-based
39 approach).
40
41
42
43
44
45
46
47
48
49
50
51

52 RESEARCH DESIGN

53
54
55
56
57
58
59
60

1
2
3 The last point raised in the Commentary concerns research design. For example, it states
4
5 (Commentary p. 11): “These are serious flaws in recent works claiming to show an association
6
7 between ADHD and entrepreneurship, which purport to pass self-administered, on-line
8
9 questionnaires for diagnostic evidence (e.g., Lerner, Verheul & Thurik, 2019; Verheul et al., 2015,
10
11 2016).” Similar to previous misunderstandings, we believe that the Commentary authors fail to
12
13 comprehend our research data and conclusions. Several of the studies we conducted rely on the
14
15 extent to which respondents self-report ADHD symptoms rather than whether they have a formal
16
17 ADHD diagnosis. For example, in Verheul et al. (2016; 2015) and Wiklund et al. (2017), the self-
18
19 administered ADHD Self Report Scale (ASRS) was not used for diagnostic purposes but rather to
20
21 determine the extent to which individuals report inattentive and/or hyperactive-impulsive
22
23 symptoms.
24
25
26
27

28 As we have noted in our prior writings (e.g., Wiklund et al., 2017) the distinction between
29
30 reporting ADHD symptoms and having an ADHD diagnosis is important for a number of reasons.
31
32 First, those who receive an ADHD diagnosis during childhood might be in remission as adults. In
33
34 fact, until relatively recently, it was a common belief that ADHD symptoms were confined to
35
36 childhood (Hill & Schoener, 1996). Thus, those who have a diagnosis from childhood might not
37
38 continue to display a clinical level of symptoms/impairment and would no longer meet criteria for
39
40 an ADHD diagnosis (yet may report having such a diagnosis). Second, there are also regional and
41
42 national differences in access to healthcare, suggesting that under/over reporting of diagnoses
43
44 relative to symptoms may vary substantially. Third, many individuals diagnosed with ADHD
45
46 receive prescription medication to reduce ADHD symptom expression (Halmoy et al., 2009).
47
48 Thus, receiving an ADHD diagnosis may lead to reduction of the symptoms and impairments
49
50 through medication and the individual might no longer meet diagnostic criteria. Fourth, and quite
51
52
53
54
55
56
57
58
59
60

1
2
3 germane to our hypothesis, if individuals with ADHD are not impaired occupationally, due to a
4
5 lack of impairment, that individual might no longer meet DSM-5 criteria for the disorder.
6
7

8 Although some studies assessed ADHD symptoms, some studies, such as the cited Lerner,
9
10 Verheul and Thurik (2019) paper, indeed focuses on whether individuals with an ADHD diagnosis
11
12 are more or less likely to venture. In that specific study, rather than asking about symptoms,
13
14 respondents reported on whether or not they had been diagnosed with ADHD. In the absence of
15
16 extensive medical records linked with business venturing activity, it appears reasonable and
17
18 appropriate to ask respondents if they have been diagnosed with a particular condition (e.g. cancer,
19
20 a broken bone, Borderline Personality Disorder, or Attention Deficit/Hyperactivity Disorder). We
21
22 propose that one independent variable (symptoms v. disorder) is not necessarily superior to the
23
24 other. Rather, variable choice depends on the specific research hypothesis being investigated. We
25
26 therefore believe that it can be appropriate (and sometimes advantageous) to study ADHD
27
28 symptoms rather than the clinical ADHD diagnosis. Of course, it is important to clearly report
29
30 whether self-reported symptoms or formal diagnosis is used and to provide appropriate
31
32 justification for the choice.
33
34
35
36

37 We agree with the Commentary authors that research designs for studying mental disorders
38
39 and entrepreneurship can be improved methodologically. (Several possible avenues are proposed
40
41 by Wiklund, Hatak, Patzelt & Shepherd, 2018). Case studies and self-report surveys are
42
43 appropriate for the early stages of any research field, but with time, more methodologically and
44
45 technologically-sophisticated studies (e.g., using DNA-based measures such as Polygenic Risk
46
47 Scores in longitudinal epidemiological samples) will greatly inform our understanding of these
48
49 associations.
50
51
52
53
54
55
56
57
58
59
60

CONCLUSIONS

We are pleased to see that more scholars are becoming interested in the connections between business venturing, clinical psychology, and mental health. We are also happy to engage in dialogue concerning potential weaknesses in our own research, and appreciate suggestions for how our work can be improved. We certainly recognize the limitations to the extant literature on this topic. However, while we appreciate these aspects of the Commentary, it is also disheartening to see the Commentary authors' many misunderstandings and/or misinterpretations. Hopefully, this response has clarified that (1) we do not believe that ADHD represents a medicalization of social issues; (2) we are not playing down the harmful effects of ADHD and encourage further research to focus on entrepreneurial outcomes; and (3) we agree that existing research designs limit our abilities to make firm conclusions. However, we disagree that only studying ADHD diagnoses (a categorical variable) is superior to studying both ADHD diagnoses and ADHD symptoms (a dimensional variable).

We thank the authors of the Commentary, allowing us to sharpen our points and further raise awareness for the relevance and complexities associated with studying the relationship between business venturing and clinical conditions, sub-clinical or aberrant tendencies, and mental health.

References

APA (2013). *Diagnostic and statistical manual of mental disorders* (5th ed.). Washington, DC: American Psychiatric Association.

- 1
2
3 Faraone, S.V. (2005) The scientific foundation for understanding attention-deficit/hyperactivity
4 disorder as a valid psychiatric disorder. *European Child & Adolescent Psychiatry*, 14(1), 1-10.
5
6
7 Halmøy, A., Fasmer, O. B., Gillberg, C., & Haavik, J. (2009). Occupational outcome in adult
8 ADHD: impact of symptom profile, comorbid psychiatric problems, and treatment: a cross-
9 sectional study of 414 clinically diagnosed adult ADHD patients. *Journal of Attention*
10 *Disorders*, 13(2), 175-187.
11
12
13 Hill, J.C., & Schoener, E.P. (1996). Age-dependent decline of attention deficit hyperactivity
14 disorder. *American Journal of Psychiatry*, 153(9), 1143-1146.
15
16
17 Lerner, D., Hunt, R., & Verheul, I. (2018). Dueling Banjos: Harmony and Discord between ADHD
18 and Entrepreneurship. *Academy of Management Perspectives*, 32(2), 266–286.
19
20
21 Lerner, D., Verheul, I., & Thurik, R. (2019). Entrepreneurship and Attention Deficit/Hyperactivity
22 Disorder: A Large-Scale Study involving the Clinical Condition of ADHD. *Small Business*
23 *Economics*, 53(2), 381–392. DOI: 10.1007/s11187-018-0061-1.
24
25
26 Lerner, D., Hunt, R., & Dimov, D. (2018). Action! Moving Beyond the Intendedly-Rational Logics
27 of Entrepreneurship. *Journal of Business Venturing*, 33(1), 52-69.
28
29
30 Lerner, D. (2016). Behavioral Disinhibition and Nascent Venturing: Relevance and Initial Effects
31 on Potential Resource Providers. *Journal of Business Venturing*, 31(2), 234–252.
32
33
34 Palmer, E.D., & Finger, S. (2001). An early description of ADHD (Inattentive subtype): Dr
35 Alexander Crichton and 'Mental Restlessness' (1798). *Child Psychology & Psychiatry Review*,
36 6, 66-73.
37
38
39 Regier, D.A., Narrow, W.E., Clarke, D.E., Kraemer, H.C., Kuramoto, S.J., Kuhl, E.A., et al.
40 (2013). DSM-5 field trials in the United States and Canada, Part II: test-retest reliability of
41 selected categorical diagnoses. *American Journal of Psychiatry*, 170(1), 59-70.
42
43
44
45
46
47
48
49
50
51
52
53
54
55
56
57
58
59
60

- 1
2
3 Robins, E., & Guze, S.B. (1970). Establishment of diagnostic validity in psychiatric illness: its
4 application to schizophrenia. *American Journal of Psychiatry*, 126(7), 983-987.
5
6
7
8 Verheul, I., Block, J., Burmeister-Lamp, K., Thurik, R., Tiemeier, H., & Turturea, R. (2015).
9 ADHD-like behavior and entrepreneurial intentions. *Small Business Economics*, 45(1), 85-101.
10
11
12 Verheul, I., Rietdijk, W., Block, J., Franken, I., Larsson, H., & Thurik, R. (2016). The association
13 between attention-deficit/hyperactivity (ADHD) symptoms and self-employment. *European*
14 *Journal of Epidemiology*, 31(8), 793-801.
15
16
17
18
19 Wiklund, J., Hatak, I., Patzelt, H., & Shepherd, D. (2018). Mental Disorders in the
20 Entrepreneurship Context: When Being Different Can Be An Advantage. *Academy of*
21 *Management Perspectives*, 32(2), 182-206.
22
23
24
25
26 Wiklund, J., Yu, W., Tucker, R., & Marino, L. (2017). ADHD, impulsivity and entrepreneurship.
27 *Journal of Business Venturing*, 32(6), 627-656.
28
29
30
31
32
33
34
35
36
37
38
39
40
41
42
43
44
45
46
47
48
49
50
51
52
53
54
55
56
57
58
59
60